



Building Analytical Teams in terms of SAIs

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Analytical teams in public administration



Current situation:

- Decision-making based only on inputs
- Incorrect decisions due to lack of information
- Public decisions were not supported by relevant measurable outputs
- Insufficient evaluation of the success of already implemented public policies, legislative changes and decisions

Goals:

- Increasing the efficiency, effectiveness and quality of decision-making in the interest of better governance
- Higher efficiency of public services oriented on a citizen
- Enhancing analytical capacities in key ministries in order to make more effective use of available data that requires strategic decisions on policies, services, laws, and investments (OECD recommendation)



Initiative „Value for money“

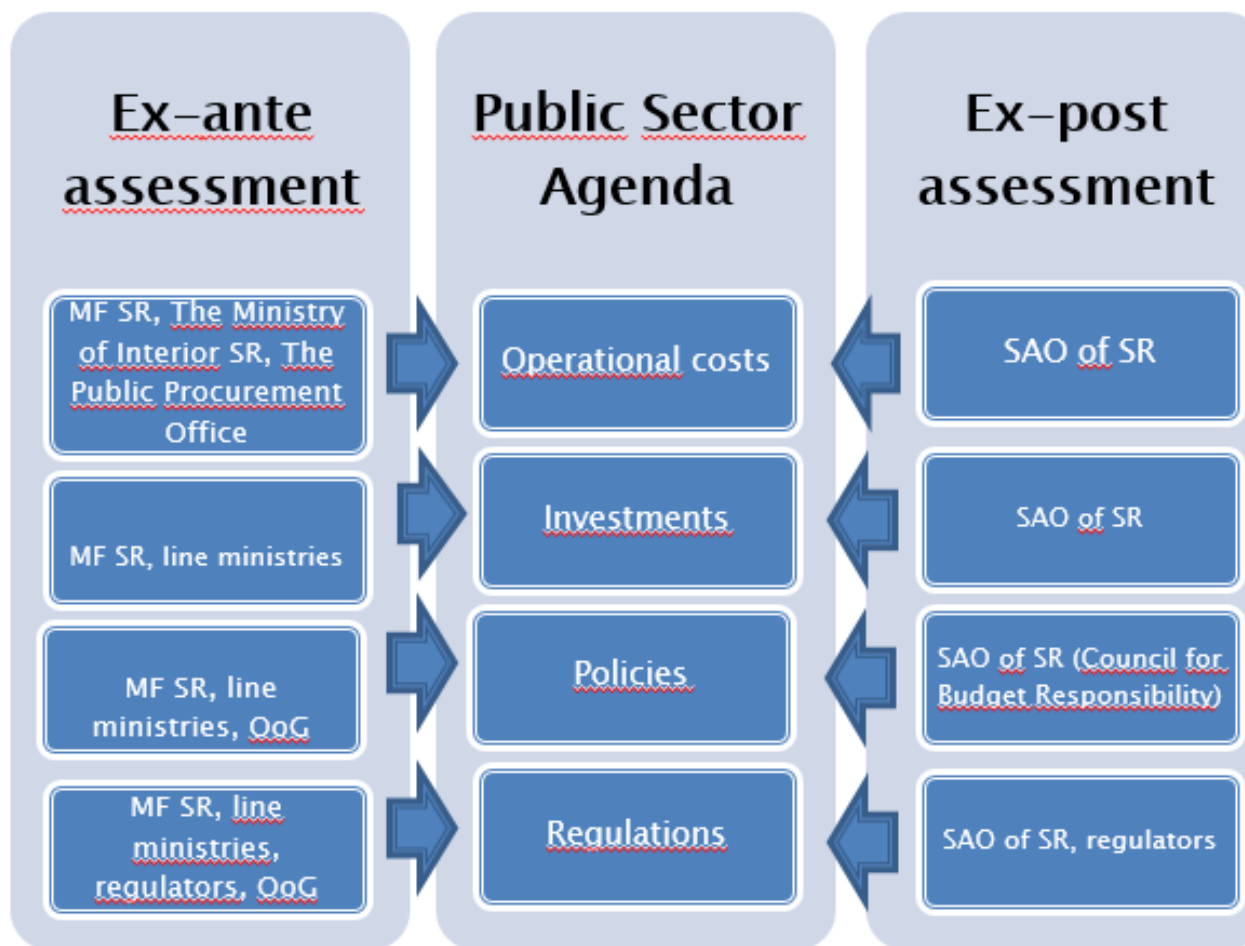


- ▶ Establish an effective system of searching for the highest value for money (benefits) in the public sector

- ▶ **3 levels:**
 - ✓ **Philosophical change**
 - ✓ **Reform of the institutions**
 - ✓ **Collecting and accessing data and using modern analytical tools – expenditure reviews, CBA, benchmarking**



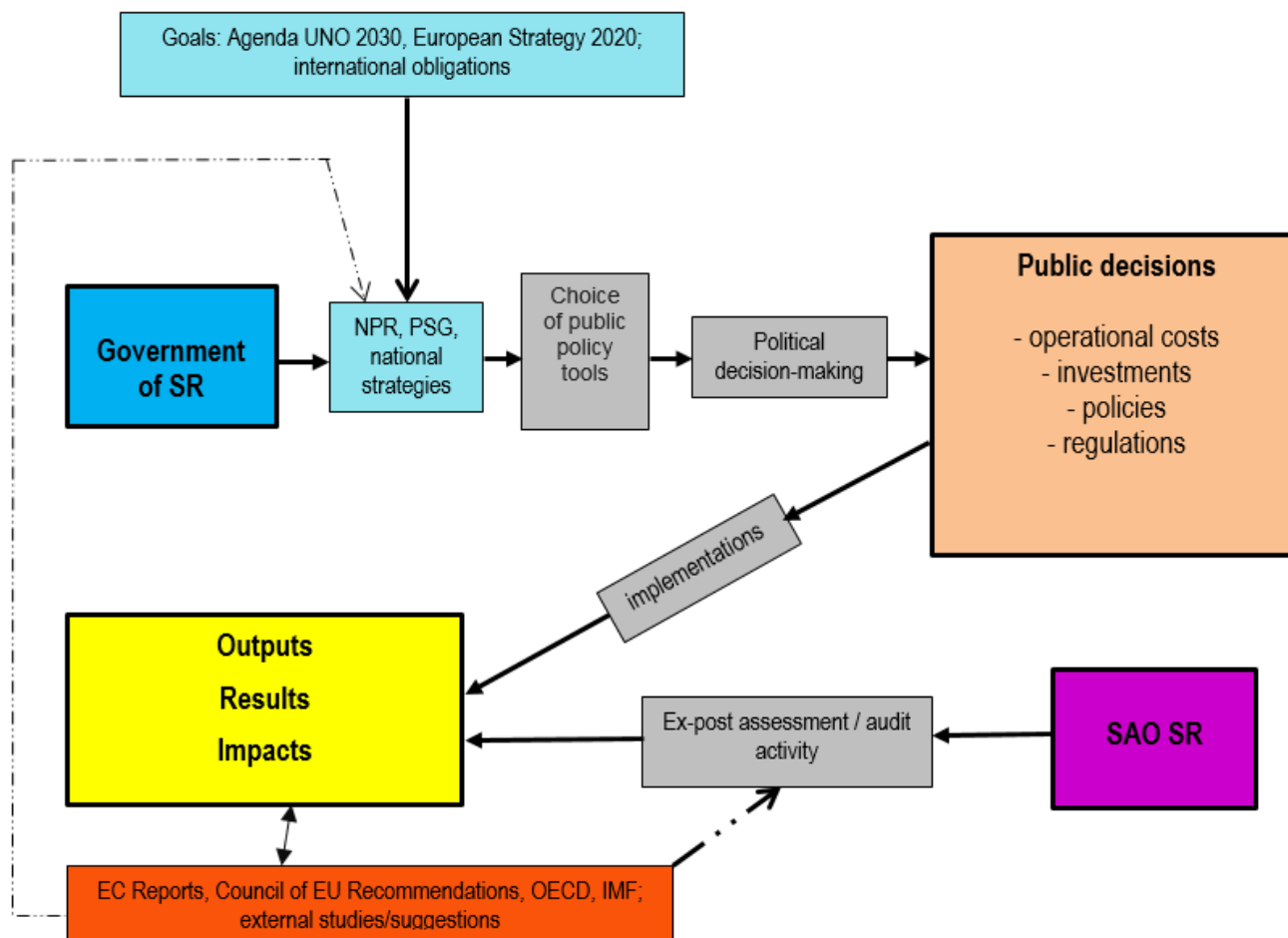
Assessment of public decisions



Issued by: Filko, Ódor, Kišš



Position of the SAO SR in the process of creation and ex-post assessment of public decision



UNO - United Nations Organisation, PSG - Program statement by the government, NPR - National Reform Program,



Supreme Audit Office of the Slovak Republic



- ▶ Established on 1 April 1993 by Act No. 39/1993 Coll. on SAO SR
- ▶ Function and position are also defined in Constitution of the SR (Articles 60 to 63)
- ▶ State body which is independent in its audit activity and is bound by law only.

- ▶ **Bodies:** President and 2 Vice-presidents
- ▶ **Employees:** 319 (80 % auditors)
- ▶ **Org. structure:** Divisions (4), Departements (14), Regional units (8)
- ▶ **Advisory bodies:** Board, Legislative council, Methodical council
- ▶ **Budget:** Separate chapter in the state budget of the SR
- ▶ **Types of audits:** 2015 – compliance audits 98 %, performance audits 2 %, 2020 – compliance audits 60 %, performance audits 25 %, financial audits 15%



Analytical Department of SAO SR



Main goals:

- Reaching sustainable high quality of the SAO SR audit activity in all stages of the audit activity,
- Focusing the SAO SR audits on strategic topics and risks of public finance,
- Identifying main risks in major expenditure programs of economic policy,
- Elaborating Strategic Plan of the SAO SR audit activity,
- Improving connection between analytical work and audit activities.



Strategic planning of Audit activities 2018-2020





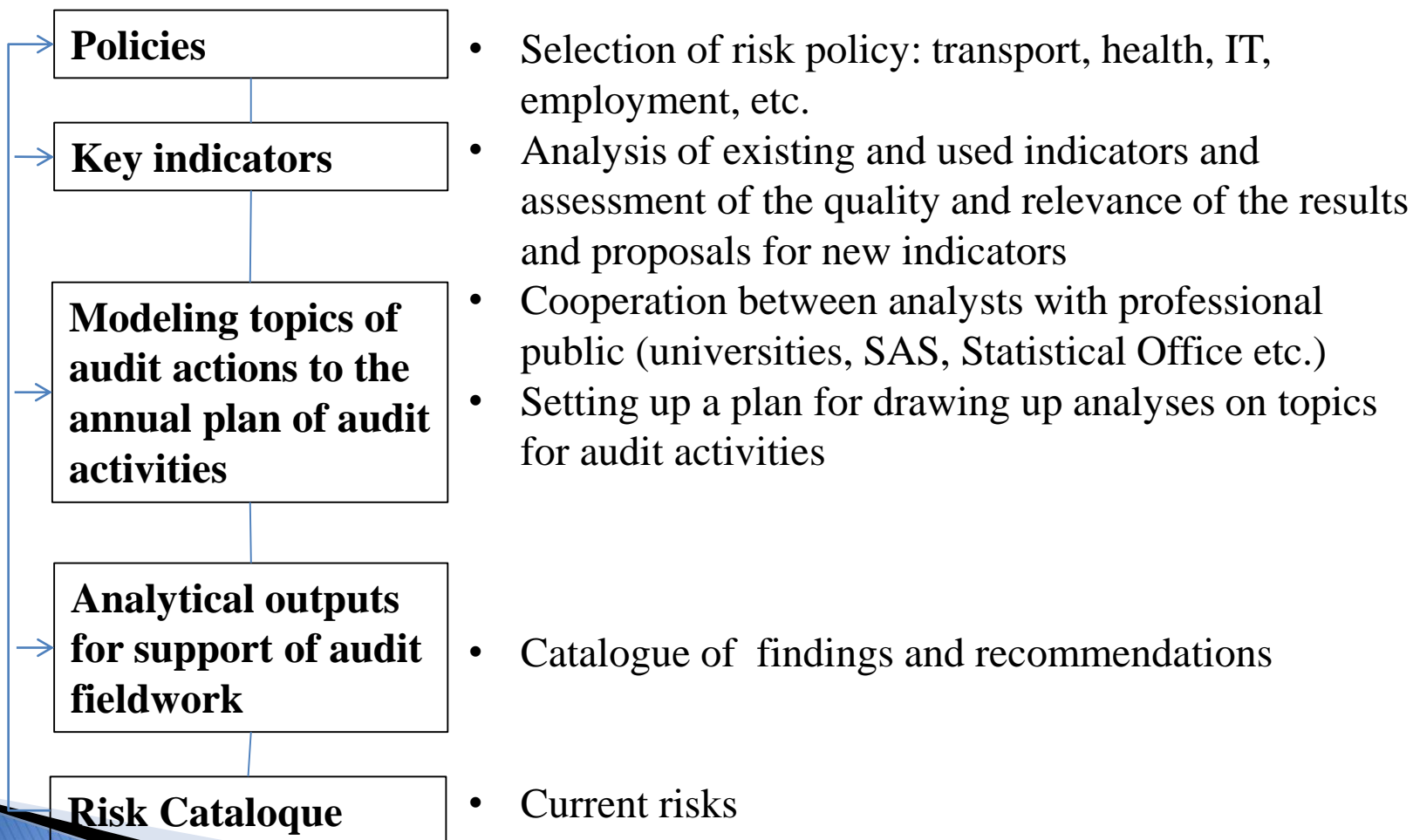
Example: Strategic area - Health



Areas	Notes:						National problems - OECD, report about country	Risk Areas according to standards	Areas Scale
	UNO - 17 goals (SDGs)	European Strategy 2020	Program statements by government SR 2016-2020	National Reform Program SR 2015	National Reform program SR 2016	Council of EU Recommendation. 2016			
Health	2	0	6	20	16	2	4	1,2	60
Goal 3: Ensure a healthy life and promote well-being for all at all ages	1						More detailed in Appendix_1 (weight listed above) Performance control risk (weight listed above)	Risk in performance audit (summary weight listed above)	
By 2030, to reduce by one-third premature mortality due to non-communicable diseases through prevention and treatment and to promote mental health and well-being	1								
Increase cost-effectiveness in the healthcare system						2			
Reduce waiting times for health and nursing procedures			3						
Introducing transparent rules for patient payments									
Payments for the DRG Diagnostic Group				4					
e-Health implementation				4					
Efficiency of hospital management				4					
Building-up new hospital				4					
Integration of healthcare provision				4					
Payments for the DRG Diagnostic Group					4	3			
e-Health implementation					4				
Building-up new hospital					4				
Integration of healthcare provision					4				

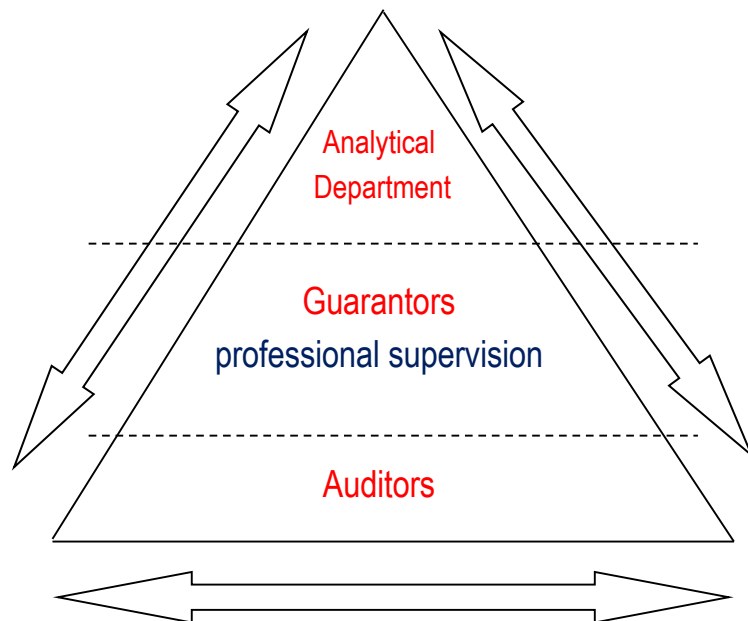


Cooperation in audit planning and audit fieldwork





Analytical support in audit activities



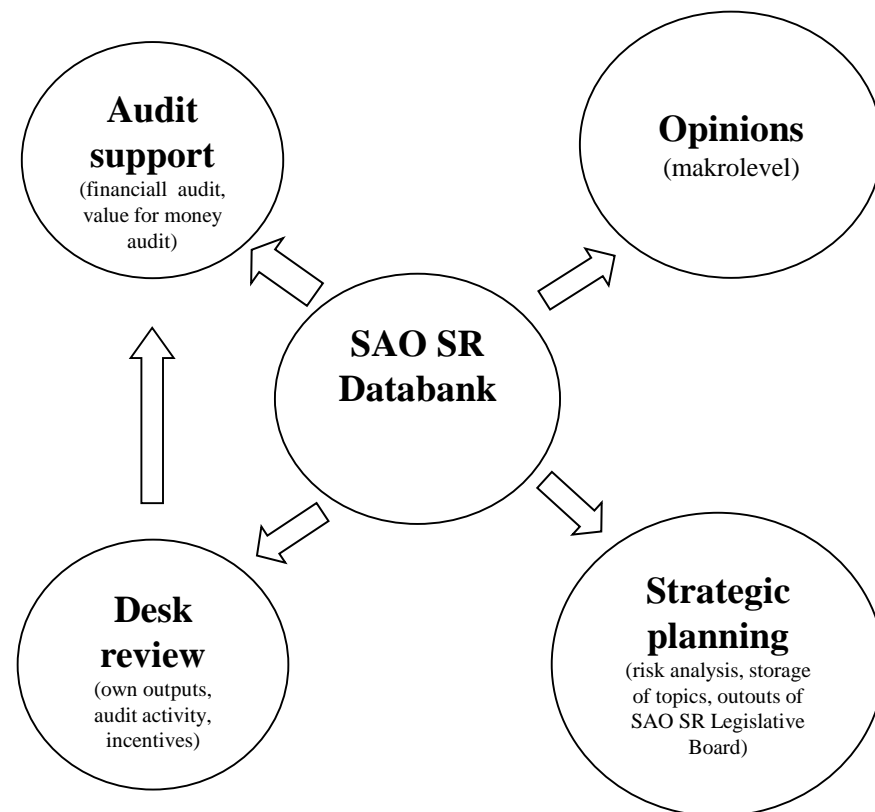
- ▶ Data support
- ▶ Support with analytical tools
- ▶ Quantifiable risks
- ▶ Measurable indicators
- ▶ Definition of criteria to be compared



Databank



- SAO SR is using for couple of years Audit Information System,
- Important is unification of common moduls of the central portal of the public administration, access components and basic registers,
- Directed focus on obtaining datasets,
- Sharing databases,
- Level of specialisation of analysts, internal analysis, external analysis, linking analytical activity with audit activity.





Keys to a successful analytical team are its members and their qualities and abilities.





Discussion



How can the analytical team of SAI facilitate to achieve sustainable high audit quality:

- **planning audit activity**
- **cooperation between analytical team and auditors:**
 - **audit objectives**
 - **subjects of audit,**
 - **quantify risks,**
 - **defining measurable indicators,**
 - **criteria data processing/gathering/analysis,**



Thank you for your attention and fruitful discussion

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